### DOCUMENT RESUME

ED 059 031

RE 004 009

TITLE

An Interim Report of a Summer Institute in Teaching

Reading: An Eclectic Approach to Reading.

INSTITUTION

District of Columbia Public Schools, Washington,

D.C.

PUB DATE

Mar 70

NOTE

44p.

EDRS PRICE DESCRIPTORS MF-\$0.65 HC-\$3.29

Class Organization; \*Content Reading; \*Inservice

Teacher Education; Intermediate Grades; Interpersonal

Relationship; Parent Participation; Participant Satisfaction: Program Evaluation: Questionnaires:

\*Reading Instruction; Reading Skills; \*Summer Programs; Teacher Aides; \*Teaching Techniques

#### ABSTRACT

A 4-weeks summer reading institute with emphasis on reading skills in the content areas was held in 1969. The program was designed for teachers and students from grades 4 to 6, parents, innovation team members, and teacher aides from the Model School Division. Intensive effort was made to provide teachers with special skills in classroom organization, teaching methodology, and the use of current materials and programs. Content reading skills were highlighted through establishment of curriculum laboratories in mathematics, social studies, and science. Teachers were introduced to language experience, linguistics, and individualized reading instruction techniques. The first days of the Institute were spent in establishing interpersonal relationships to emphasize effects of personal interactions in the teaching-learning situation. An evaluation instrument was designed and administered to the participants to seek background information and to assess individual attitudes and expectations. A student checklist was also given to participating children. Response data were analyzed are reported in detail. Tables and appendixes are included. (AW)



OF

A SUMMER INSTITUTE IN TEACHING READING
AN ECLECTIC APPROACH TO READING

Sponsored by

THE INNOVATION TEAM

of the

MODEL SCHOOL DIVISION

Raymond School
Washington, D. C.
July 7 - August 1, 1969

U. S. DEPARTMENT OF HEALTH, EDUCATION & WELFARE

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Prepared By
Department of Research and Evaluation
Division of Planning, innovacion and Research
March 1970

Acting Superintendent of Schools

Benjamin J. Henley

Deputy Superintendent for Instruction

Norman W. Nickens

Asst. Superintendent - Model School Division Gilbert A. Diggs

Acting Division Head, Division of Planning, Innovation and Research

Mildred P. Cooper

#### The Innovation Team

Irving Gordy Annie W. Neal Flora Hill Veola Jackson Lillian Neville Louise Boone Maxi Wooten Mary Alexander Donald Greene Joan Brown Ralph Jenkins Jacqueline Robertson W. Joseph Hunter Earl T. Beam Ralph Jenkins Vernon Redd

Project Leader Director of Institute Administrative Assistant

Documentarian Team Leider Team Leader Team Leader Team Leader Group Leader Group Leader Group Leader

Social Studies Laboratory

Cardboard Carpentry Mathematics Laboratory Science Laboratory

Secretary

Joan Manigault Donnie Watkins Arylene Fisher Gloria Downs Judy Evans

Classroom Teacher Classroom Teacher Classroom Teacher Classroom Teacher Consultant

Other Staff

Robert Humbles, Jr. George R. Taylor Josefina Ordonez Rozelia M. Stewart Edna McDonald

Evaluation Research Associate Evaluation Research Associate Evaluation Research Associate Clerical Assistance Clerical Assistance



This report was prepared by the:

Department of Research and Evaluation Division of Planning, Innovation and Research D. C. Public Schools

Dr. Mildred P. Cooper, Acting Division Head

Robert Humbles, Jr., Evaluation and Research Associate and Representative and Study Coordinator

George R. Taylor, Evaluation and Research Associate

Josefina Ordonez, Evaluation and Research Associate

#### READING INSTITUTE - RAYMOND SCHOOL

A summer reading institute, "An Eclectic Approach to Reading," with emphasis on reading skills in the content area, was held at the Raymond School, 10th and Spring Road, N. W., June 23 - August 1, 1969. The program was designed for teachers and students from grades 4 through 6, parents, Innovation Team members, and teacher aides from the Model School Division.

During the four weeks an intensive effort was made to provide teachers of these grades with special skills in classroom organization, teaching methodology, and the use of current materials and programs which would enable them to integrate reading and language arts in the total program.

The Innovation Team felt a need for some on-going evaluation of the project planned and implemented by them. Therefore, they asked the Department of Research and Evaluation to provide help. A meeting was held between representatives of the Innovation Team and members of the Department of Research and Evaluation at the Presidential Building in early June, 1969. At that meeting, the Innovation Team representatives explained their objectives and the means for getting them accomplished. A discussion of some concerns laid the groundwork for subsequent meetings.

A number of additional meetings were held at the Raymond School in order to discuss, plan, and formulate criteria for the evaluation that would follow.

Agreement was reached that members of the department would actively carry out the evalution with the aid of the Innovation Team.

One aspect of the Summer Institute was to hold a three day workshop for the purpose of establishing inter-personal relationships. This three day session involved all adult participants and two members from the



Department of Research and Evaluation. Two categories of objectives were formulated for the overall program which would extend through the summer component and the school year 1969-1970. The summer objectives were:

- To develop a viable working relationship among participants for planning, organizing and decision-making during the Institute.
- 2. To acquaint participants with the Language Experience,
  Linguistic and Individualized Approaches to Reading.
- To enable participants to begin to develop a plan for their school year reading program.
- 4. To acquaint parents with some of the methods used to help children learn to read.
- 5. To involve parents in the total learning process.

The above objectives were listed as the five objectives that would receive priority treatment during the Summer Institute. The long range objectives that would be evaluated during the school year appear below. They are as follows:

- 1. To develop in the participants an awareness of their roles and actions, and how these roles affect children as learners.
- 2. To develop in the participants the ability to draw from many approaches, to choose materials appropriate to the children's instructional needs and to utilize these materials in teaching skills in the content areas.
- 3. To develop in participants the facility for dealing with specified types of audio-visual materials and equipment introduced
  during the Summer Institute, for example Polaroid cameras,
  micro-projectors, film projectors, etc.



- 4. To train teachers to increase the number and use of activity-oriented centers within the classrooms. (Child-ren's use of materials and equipment).
- 5. To increase the emphasis on the teacher as a resource rather than an authority figure so that students become more self-reliant.
- 6. To increase student-student and student-teacher interaction and movement.
- 7. To develop the teachers' competencies in the use of the following resources:
  - a. Workshops
  - b. Team Members
  - c. Other Meachers
  - d. Parents and other community people
  - e. Resource people within the system (supervisors, special teachers, etc.)
  - f. Outside Consultants
  - g. Professional materials, e.g., books, articles, etc.

In an effort to make an evaluation of the Reading Institute Work-shop held at Raymond School, the Department of Evaluation and Research designed an instrument entitled "An Opinionnaire to the Participants of the Summer Reading Institute - Raymond School". This instrument was designed for the purpose of getting the participants to react to conditions and circumstances that were part of the Institute. It was divided into three categories: (1) background information (2) assessing individual attitudes and (3) expectations.



## Description of the Instrument

Part one of the instrument gathered background information about the participants; such as:

- 1. Identification of work classification.
- 2. Sex and age.
- 3. Work experience in a school setting.
- 4. Present grades, preferred grades.
- 5. Attendance at workshops.
- 6. Content area of workshops.
- 7. Personal reactions and recommendations for workshops.

Part two of the instrument was designed to assess initial attitudes of the persons who participated. The responses to the formulated statements were: Strongly Agree, Agree, Disagree, Strongly Disagree.

Part three of the instrument was designed to assess each participant's expectations from the Institute. A copy of the instrument is included in the appendix of this report.

## Procedures

During the second week of the Institute the instrument was administered to the participants. Oral directions were given. Summarized data from those participants who completed the instrument appear in tabular and narrative form.



Selected Characteristics of Participants
Percent Figured By Type of Participant

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Type of Participant	Teac	her	Aide		Inno	v. Team	P	arent
	No.	%	No.	%	No.	%	No.	%
l. Sex:								_
a. Male	l .	21%	1	10%	1	17%	0	0
b. Female	30	79%	9	90%	5	83%	5	100%
TOTAL	38		10		6		5	
2. Age:					_			
a. Under 20	0	0	6	55%	0	0	0	0
<b>b.</b> 20 <b>–25</b>	8	22%	2	18%	0	0	0	0
c. 26-30	13	35%	0	0	1	17%	1	20%
d. Over 30	16	4 3%	3	27%	5	83%	4	80%
TOTAL	37		11		6		5	
4a. Work Experience								
a. None	0	0	5	39%	0	0	2	5 0%
b. Approx. 1 year	1	3%	0	0	0	0	1	25%
c. Less than 3 yrs., more than 1 yr.	7	21%	0	0	0	0	0	0
d. 4-5 years	6	17%	2	15%	1	17%	0	0
e. 6-10 years	13	38%	2	15%	2	33%	1	25%
f. More than 10 years	7	21%	4	31%	3	50%	0	0
TOTAL	34		13		6		4	
b. Teaching Experience		<u> </u>						
a. None	0	0	6	86%	0.	0	2	67%
b. Approx. 1 year	3	8%	0	0	1	14%	0	0
c. Less than 3 years, more than 1 year	6	16%	0	0	0	0	0	0
d. 4-5 years	6	16%	0	0	1	14%	0	0
e. 6-10 years	11	30%	1	14%	1	14%	1	33%
f. More than 10 years	11	30%	0	0	4	57%	0	0
TOTAL	37		7		7		3	

Table I is entitled "Selected Characteristics of Participants." It summarizes information requested in questions 1, 2, 3, 4a, 4b, & 13. A brief summary of the table reveals the following information:

Thirty-eight teachers, ten aides (three of whom were T.A.P. and seven from the Mayor's Youth Council), six Innovation Team members, and five parents filled out a questionnaire.



The most important indication as revealed by Table I deals with work and teaching experience. The majority of the participants had more than five years of work experience; either in school or in some other area.

TABLE II

A Summary of Grade Level Worked With As
Opposed to Grade Level Preferred

Type of		Grade Worked With Grade Preferred								l
Participants	4th	5th	6th	Comb.	Other	4th	5th	6th	Comb.	Other
Teacher	13	14	7	3	1	11	14	7	4	2
Aide	• •	• •		2	4	• •	• •	1	3	4
Innov. Team	• •	• •	• •	3	3	• •	• •	• •	2	2
Parent	1	• •	• •	1	• •	2	• •	• •	2	• •

Table II presents a summary of the grade with which participants worked as contrasted with the grade which participants preferred to work. The responses in numbers show very little variation between the actual grades worked with and the grades preferred.

TABLE III

A Comparative Analysis of the Grade With Which Teachers Work As Contrasted to the Grade With Which the Teachers Preferred Working

		(	Grade Pro	eferred			
Grade Taught	4th	5th	6th	Comb.	Other	Total	%
4th	10	1	• • •	• • •	1	12	83.3
5th	1	11	• • •	3	• • •	15	73.3
6th	• • •	• • •	7	• • •	• • •	7	100.0
Comb.	• • •	2	1	• • •	• • •	3	33.3

Table III makes a comparative analysis of the grade with which teachers presently work as contrasted to grade with which teachers preferred working. It indicates that there was little desire for a change of grade by the teachers. Those who taught a combination grade were least satisfied.



TABLE IV

A Summary of Summer School and Workshop Experience of Participants by Years

		Years Worked in Summer School							Years Enrolled in a Summer Institute			No. of Workshops Attended Last School Year					
articipant	0	1	2	3	4	5	more than 5	0	1	2	3	more than 3	0	1	2	3	more than 3
eacher:	20	4	7	4	2	0	1	15	9	5	8	1	6	5	6	6	15
vide	5	1	0	4	0	0	o	7	2	0	0	1	8	1	0	0	1
lnnov. Team	O	0	1	0	0	2	1	0	0	0	1	2	0	0	0	0	4
arent	3	0	0	2	0	0	0	4	0	0	1	0	3	0	2	0	0

Table IV presents a summary of all summer school and last year's workshop experiences of participants and parents.

Fifty-seven participants responded to the question regarding number of of years worked in summer school; twenty-eight participants had no years of summer school work experience. Out of the fifty-five participants who responded to number of years enrolled in a summer institute, more than half had done this. Forty participants attended one or more workshops last school year.

This leads one to believe that the group involved was certainly one that kept involved in summer school work, summer institutes and current educational workshops. This is highly commendable.



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TABLE V
Scheduling of Workshops

Preferences	Teachers	Aides	Innov. Team	Parent	Total
Beginning of School Year	25	5	2		32
Semester break	1	• • •	• • •	1	2
Closing of School	1	1	• • •	• • •	2
Summer	13	5	1	3	22
Other	5	•••	3	• • •	8
Weekday, 8:30 - 3:00	23	3	6	2	34
Weekday, Half day	14	4	• • •	1	19
Weekday, 8:30 - 5:00	• • •	2	• • •	_ 1	3
Weekday, 7:30 - 9:30 p.m.	• • •	• • •	• • •	•••	0
Saturday, Half day	1	• • •	• • •	• • •	1
Saturday, All day	1	• • •	• • •	• • •	1

Table V, "Scheduling of Workshops" reveals that the majority of the participants preferred all day sessions at the beginning of the school year as the time for scheduling workshops. It would appear that a large number of these participants see a real need for holding in-service workshops. If implemented, this idea would be very much in line with the Passow recommendations.

### Analysis of Open-Ended Questions

This section of the report will analyze responses to the open-ended questions from the opinionnaire.

When participants responded to the type of workshops or institutes they had attended, the following were listed:

- 1. Mathematics Institute
- 2. Reading Institute
- 3. Social Studies Institute
- 4. Science Institute
- 5. Polaroid Workshop
- 6. Preschool Child and Psychology Workshop

- 7. Interpersonal Relations Institute
- 8. Census Meeting Workshop
- 9. Creative Dance Workshop
- 10. Workshop for New Teachers
- 11. Garrison School Institute
- 12. Black Awareness Workshop

13. Africa Workshop

- 17. Teaching Children's Needs Workshop
- 14. Socially Deprived Child Workshop
- 18. Language Workshop

15. Music Institute

- 19. Tri-Wall Workshop
- 16. Individualized Instruction Workshop

The Evaluation Team observed that the Innovation Team used some of the same content areas to implement the eclectic approach to reading, mathematics, social studies, science, use of Polaroid cameras, Black Awareness, language development, music, and creative dance.

What was the most exciting new idea that you learned during the three day workshop? Since the opinionnaire was administered during the second week, the listed items not only reflect the most exciting things learned the first three days but include more.

- 1. Respect for the child and his needs
- 2. Allowing problem students to participate in classroom activities
- 3. Beginning instruction at the child's level
- 4. Do not suppress the child
- 5. Reading to the child who doesn't like to participate by doing
- 6. Encouraging the child to extend his own interests
- 7. Working with new people
  - a. discussions with other teachers
  - b. working with all school personnel
  - c. an openness to attitudinal changes
  - d. better understanding between people
  - e. getting to know people
  - f. tools in communication
- 8. Science
  - a. science materials
  - b. games about space





- 9. Use of Polaroid Camera
- 10. Mathematics
- 11. Book-making
- 12. Social Studies
- 13. Skills in reading
- 14. Haiku (a type of Japanese poetry)
- 15. Pre-school music, finger play and counting

Participants were then asked to list what they perceived as their greatest obstacles in carrying out the objectives established in their groups, once they had actually begun work in the classroom in September.

- 1. Lack of materials.
- 2. Administrative blocks.
- 3. Too many children.
- 4. Lack of parent participation.
- 5. Insufficient aides.
- 6. Lack of cooperation by aides.
- 7. Aides not having enough time to spend in the classroom.
- 8. Getting children interested in the program.
- 9. Program tends to be too unstructed.
- 10. Setting up a criteria for discipline.

It is suggested that the Innovation Team should concentrate its efforts in helping minimize the obstacles that teachers may encounter.

Opinionnaire - Part II

Part II of the opinionnaire administered to participants sought to determine initial attitudes. General statements were written about school, teaching and education policies. The directions were to check on a scale how each one felt regarding the statements made.



Table VI
A Summary of the Opinions and Attitudes of Participants
Regarding School-Related Activities

1.	My reason for becoming involved in school-	Agre	ę	Disa	gree	Total
	related work is because:	Nc.	%	No.	%	No.
			 			,
	a) of an interest in children	60	100	0	0	60
	b) of financial benefits	30	56.6	23	43.4	53
	c) of many avenues of employment	18	38.3	29	61.7	47
	d) of much academic freedom	33	64.7	18	35.3	51
	e) it makes for democratic living	36	69.2	16	30.8	52
	f) it is a way to contribute to society	47	85.5	8	14.5	55
2.	In the District of Columbia teachers are:		i			
		1				
	a) highly regarded by parents	25	43.1	33	56.9	58
	b) not regarded as professionals in the					
	community	30	53.6	26	46.4	56
	c) highly regarded by students	27	45.8	32	54.2	59
	d) highly regarded by the community	25	45.5	30	54.5	55
	e) highly regarded among themselves	30	55.6	24	44.4	54
	-, maparity reparation among themselves		33.0		77.7	) 54
3.	The effectiveness of teaching in D. C.	] i				
	should be measured by:	1	ļ			Ì
	·					
	a) children's achievement	45	80.4	11	19.6	56
	b) children's acceptance without question-	'	00.1		17.0	) 30
	ing the teacher	9	16.4	46	83.6	55
	c) changes in the attitudes of children	47	90.4			)
	d) children's interaction with others			5	9.6	52
		50	87.7	7	12.3	57
	e) children's ability to adjust to new	1				
	situations	46	76.7	14	23.3	60
	f) all children making high marks	8	14.5	47	85.5	55
4.	The success of any educational program designed for inner-city youngsters depends upon:					
	a) provision of material goods to students	50	06.0		12.0	50
	b) the cooperative efforts of school	30	86.2	8	13.8	58
		1, 1			5.4	
	personnel and community workers	64	91.4	6	8.6	<b>7</b> 0
	c) use of paraprofessionals	47	92.2	4	7.8	51
	d) relevant curriculum	50	90.9	5	9.1	55
	e) strongly structured classroom setting	24	44.4	30	55.6	54
5.	Many people feel that for a number of reasons there should be more male teachers in the District of Columbia because:					
	a) inner city children relate faster to males	28	53.8	24	46.2	52
	b) there is an absence of a strong male			- '		
	image in many homes	55	96.5	2	3.5	57
	14			_	J	

	<b>'&gt;</b> .	(continued)	Agre	e	Disa	gree	Total
			No.	1 %	No.	1 %	No.
		c) wile teachers tend to be stronger		<del>                                     </del>			
-		lisciplinarians	26	46.4	30	53.6	56
		d) male teachers are more sincerely		1	1		
		committed to the teaching profession	10	18.2	45	81.8	55
		e) male teachers are better teachers in		1	1	}	
		inner-city classrooms	11	20.4	53	79.6	54
	6	The aghi account		•	{	<b>!</b>	
₹.	<b>'</b> 27	The achievement scores of inner-city	1		l		
•		youngersters should be compared with:	[		[ .		
		a) own peers	50	00 0	_	10 -	
		b) local community	50 46	89.3 92.0	6	10.7	56
		c) urban cities	25	50.0	25	8.0 50.0	50 50
		d) national norms	11	22.0	39	78.0	50 • 50
					) J9	70.0	30
विकास करते । जिल्हा	7.	Existing standardized achievment tests			ļ	[ <u> </u>	
<u> </u>		should be:				[	
						ļ l	
1 12		a) used	12	23.5	39	76.5	51
		b) eliminated	29	58.0	21	42.0	50
		c) modified	36	70.6	15	29.4	51
Ŷ		d) entirely changed	38	73.1	14	26.9	52
**** ****	8.	It is my fooling that impact the title		[			
4	٠,	It is my feeling that inner city children in D. C. generally achieve faster than					
		children from:	1				
1		,					
		a) better environments	3	6.5	43	93.5	46
		b) slower than children from other		3.5	7.7	93.3	40
		environments	31	64.6	17	35.4	48
		c) as well as children from other	] _		- '	33.7	70
		environments	26	54.2	22	45.8	48
	•				Ì		-
	9.	Teaching techniques with inner city			1		
		children should be:		[		j	
		a) life like		, _	_		
		b) flexible	52	94.5	3	5.5	55
		c) highly structured	56 18	96.6 40.9	2 26	3.4	58
		d) range from simple to difficult	50	89.3	6	59.1 10.7	44 56
				07.3	١	10./	<b>3</b> 0
	10.	I feel that the classroom teacher should			ļ		
		be:			ł	}	
					1		
		a) an authority figure	20	37.7	33	62.3	53
		b) a resource person	54	98.2	1	1.8	55
		c) a substitute parent	23	43.4	30	56.6	53
		d) a moderator rather than a giver of information	1 - 1	1		1	
		Information	38	67.9	18	32.1	56
	)						
ERI	$\mathbf{C}$	<b>1</b> 5					
Full Text Provided	d by ERIC	-					

Table VI shows the statements made and records totals and percentages of participants. It should be noted that only two categories appear at this point. The categories Strongly Agree and Strongly Disagree were combined with the categories - Agree and Disagree in order to present only positive and negative reactions.

## Opinionnaire - Part III

Part III was designed to get participants' expectations from the Summer Reading Institute.

TABLE VII
EXPECTATIONS OF PARTICIPANTS

	STATEMENTS		ry	We	 11	No We	t 11		well all	Total
		No.	1 %	No.	1 %	No.		No.	1%	1000
1.	Help me identify children's needs.	26	46.4	26	46.4	3	5.4	1	1.8	56
2.	Give clues for understand- ing children's needs.	23	48.9	22	46.8	2	4.3	0	0	47
3.	Provide possible solutions to meet children's needs.	28	49.1	27	47.4	2	3.5	0	0	57
4.	Develop ways of motivating children.	28	50.0	26	46.4	2	3.6	0	0	56
5.	Provide varied and inno- vative gimmicks for moti- vating inner-city children.	22	38.6	31	54.4	3	5.3	1	1.7	57
6.	Provide innovative teach- ing techniques in reading and other content areas.	34	59.6	22	38.6	1	1.8	0	0	57
7.	Give training in the use of devices used to measure academic growth of children.	15	26.8	31	55.4	6	10.7	4	7.1	56
8.	Provide help in assessing attitudes of teachers, students, school personnel, and parents.	15	26.3	33	57.9	5	8.8	4	7.0	57
9.	Provide training that will lead to a change in attitude.	21	37.5	27	48.2	7	12.5	1	1.8	56

	•	ry			Not			well	
STATEMENTS		11	Well		Well		at		Total
•	No.	%	No.	%	No.	%	No.	%	
. Make all participants aware of the need for self- evaluation.	22	38.6	30	52.6	3	5.3	2	3.5	57
Promote better working relationships for entire school staff.	18	31.6	31	54.4	7	12.3	1	1.7	57
. Improve working relation- ships with parents and other community agencies.	22	38.6	33	57.9	1	1.7	1	1.8	57
. Make school personnel aware of varied school and community resources.	14	25.9	28	51.8	11	20.4	1	1.9	54
Promote a sharing of ideas, techniques, and physical resources.	29	52.7	26	47.3	0	0	0	0	55
. Identify varied audio visual equipment.	18	33.3	30	55.6	5	9.2	1	1.9	54
. Develop skills in the use of new audio-visual equipment.	16	28.6	33	58.9	6	10.7	1	1.8	56
Instruct use of classroom centers as a laboratory of learning rather than a beautifying fixture in the classroom.	33	60.	19	34.6		1 0	2	2.4	55
Instruct in the development	33	60.	19	34.0	<b>T</b>	1.8	2	3.6	33
of reasonable behavioral objectives.	13	24.5	31	58.5	7	13.2	2	3.8	53
Teach use of behavioral objectives in making long and short-range plans.	10	18.9	26	49.1	14	26.4	3	5.6	53
Serve as a motivator for the regular school year program.	25	45.5	29	52.7	1	1.8	0	0	55

A comparison of pre and post data cannot be made at this point, since the post rument will be administered in early fall. At that time a comparative analysis will ade of the collected sets of data.

Table VII shows the total ranks and percentages for each of the twenty statements. It should be noted that the percentages in the positive columns (very well and well) are much higher than are the percentages recorded in the negative columns (not well and not well at all). This indicates that participants came expecting a great deal from the institute.

The participants were asked to list recommendations for holding institutes similar to the one they were attending. The statements below were
recommendations which could improve future summer institutes.

- 1. Plan institutes of the same sort but use fewer adult participants per child.
- 2. Plan science institutes.
- 3. Plan more institutes and open them to everyone.
- 4. Involve other school personnel as participants.
- 5. Provide demonstrations with a group of children from start to finish.
- 6. Introduce follow-up as a part of the institute.
- 7. Provide for more structure and direction within the institute.
- 8. Involve more people.
- 9. Plan a workshop with two weeks of workshops with consultants before bringing children into the program.
- 10. Provide for more materials Listening Centers, tape recorders, etc.
- 11. Use city resources in the classroom.
- 12. Provide for more time.
- 13. Extend the institute throughout the school year.
- 14. Hold more large group discussions with follow-up in team groups.
- 15. Provide personnel to explain and demonstrate materials of the institute.
- 16. Place more emphasis on reading skills.
- 17. Make a concentrated effort to improve interpersonal relationships.



- 18. Be certain to provide time periods for "group conversations."
- 19. Provide a sheet listing all materials on the market so that teachers can order materials from regular allotted funds.
- 20. Plan for additional mathematics institutes.
- 21. Plan for additional reading institutes.
- 22. Plan for additional social studies institutes and relate to other subjects.
- 23. Provide workshops for Head Start Programs.



## Summary

The Reading Institute conducted at Raymond School July 7 through August 1, 1969, was composed of the following staff:

- a. 11 Innovation Team Members divided in this manner:
  - 2 administrative leaders
  - 4 curriculum laboratory leaders
  - 1 documentarian
  - 4 team leaders
- b. 38 teachers
- c. 7 Youth Aides (Mayor's Office)
- d. 3 T.A.P. aides
- e. 4 Classroom Instructors
- f. 1 Librarian

The Institute served thirty-five boys and forty-six girls. Hot lunches and milk were served daily.

During the four weeks, July 7 through August 1, 1969, an intensive effort was made to provide teachers of grades four through six from the schools in the Model School Division (Bancroft, Bundy, Cleveland, H.D. Cooke, Garrison, Grimke, Harrison, Meyer, Monroe, Morse, Parkview and Raymond) with special skills in classroom organization, teaching methodology, and knowledge of the use of current materials and programs so as to enable them to integrate reading and language arts in a total school program.

At the beginning of the Institute a three day session was arranged for the sole purpose of getting participants to adopt a "feeling" for the remaining days of the Institute. It was really providing training for the purpose of developing good human relations among all involved. It proved most satisfactory; for after the three days of training, rapport had been



established and groups had become organized. Concentration was on the effects of personal interactions in the teaching - learning situation as found in the home, school, and community.

Emphasis was placed on reading throughout the Institute. Reading skills in the content areas were highlighted through the establishment of curriculum laboratories in mathematics, social studies and science. Teachers were introduced to a variety of techniques for working with children. They were: the Language Experience Approach, the Linguistic Approach and Individualized Reading. Teachers and students were taught to use the Polaroid camera as a media for motivating youngsters to learn. There was a Cardboard Carpentry laboratory in which furniture and other items were made for use in the classrooms and homes. Those new experiences provided indicated innovative ways and techniques for challenging children to learn.



### STUDENT SUMMARY

A student checklist was administered to the children who participated in the Summer Institute in order to gather some information about who the children were, there they came from, and what kinds of things they did.

The next few pages will present an overall description of these children. The checklist was administered by the documentarian, a member of the Innovation Team staff. It included a sampling of twenty-one boys and thirty-five girls. They were asked to note grade completed for the school year 1968-69. Thirteen students stated they had completed fourth grade, twelve had completed fifth grade, eight had completed sixth grade, twenty-three had completed some other grade. The ages of the majority of the participants ranged from seven to thirteen. Two students were seven, six were eight, ten were nine, eight were ten, ten were eleven, eleven were twelve, six were thirteen, and three were older.

Student Responses

How many summers have you attended summer school?

Response	Number	and percent	responding
None	17	33.0%	<del></del>
One ye <b>ar</b>	13	25.5%	
Two years	16	31.4%	
Three years	3	5.9%	•
More than three years	2	3.9%	

Did you enjoy summer school last year?

Response	Number	and percent	responding
Lot	26	86.7%	
Some what	4	13.3%	
Not at all	0	0%	



Do you think you will enjoy summer school this summer?

Response	Number and percent responding
Lot	50 94.3%
Somewhat	2 3.8%
Not at all	1 1.9%

Did you like your teacher last summer?

Response	Number and percent responding
Lot	27 90.0%
Somewhat	2 6.7%
Not at all	1 3.3%

Do you think you will like your teacher this summer?

Response	Number and percent responding
Lot	53 96.3%
Somewhat	2 3.7%
Not at all	0

Was your teacher last school year a man or a woman?

Number and	percent responding
13	23.7%
39	70.9%
3	5.4%
	13

What do you like best about summer?

Number	and percent responding
22	28.2%
1	1.3%
23	29.5%
32	41.0%
1	
	22 1 23

What is your favorite subject?

Number an	d percent responding
15	25.0%
19	31.7%
. 7	11.6%
14	23.3%
	15



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## Should children go to summer school?

Response	Number	and percent	responding
Yes	52	94.5%	
No	3	5.5%	

## Do your parents want you to go to summer school?

Response	Number and percent responding	
Yes	51 92.7%	
No	4 7.3%	

## How many brothers and sisters do you have going to summer school this summer?

Response	Number and percent responding	
None	26 45.6%	
0ne	15 26.3%	
Two	13 22.8%	
Three	2 3.5%	
More than three	1 1.8%	

## Which teacher would you prefer having?

Response	Number and percent responding	
A young lady An older lady	44 71.0%	
A young man	7 11.3% 11 17.7%	
An older man	0 0%	

## I am going to summer school because:

Response	Number and percent responding	
I did poorly last year I want to learn more My parents wanted me to attend I like school I had nothing else to do Other	3 29 9 10 5	5.3% 50.9% 15.8% 17.5% 8.8% 1.8%

## Would you have liked summer school to have started earlier in the summer?

Response	Number and percent responding	;
Yes	37 67.3%	
No	18 32.7%	
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If you could do anything you wanted this summer, what would you do?

Response	Number and	percent responding
Recreation	20	35.7%
Travel	25	44.6%
Education	11	19.6%

What did you do the week before summer school began?

Response	Number and pe	ercent responding
Traveled	4	7.1%
Played	24	42.9%
Watched T.V.	9	16.1%
School Work	17	30.4%
Went to Camp	2	3.6%

Note: Children listed all sorts of things. They have been categorized into three areas which reflect how children responded.

Pupils were asked if they had been to summer school before attending the 1969 session. Thirty-three stated that they had, twenty-three stated that they had not attended summer school on a previous occasion. The schools represented by students at the Summer Institute included the following: Raymond, Rudolph, Takoma, Monroe, Bunker Hill, Langdon, Bruce, Blow-Pierce, Brent, Keene, Parkview, and Truesdell, all public schools of the District of Columbia. The non-public school represented at the Summer Institute was St. Gabriel's. There was also present at the Institute one pupil from the Meyer School who had been bussed to the Bannockburn School in Montgomery County. Participants of the summer institute were permitted to enroll their children.

The large number of schools represented at the Summer Institute again brought many interesting experiences for all involved.

Pupils were asked to list the grade they would be in for the school year 1969-70 and the school they would attend.

Since this part of the report is intended to give an overall description of the children who participated in the Summer Institute the remaining questions show how the pupils responded with no explanations listed.

This kind of information might be valuable as summary information.

As the team of evaluators goes into the schools this fall, they will be interested in observing teacher techniques and the use of materials that help them improve instruction for children.

### Conclusions

The Summer Reading Institute held at Raymond School July 7 through August 1 was sponsored by The Innovation Team of the Model School Division. The primary aim of the Institute was to provide class-room teachers of grades 4-6 special skills in classroom organization, teaching methodology, and the use of current materials and programs which would enable teachers to integrate reading and language arts in a total program.

A sincere effort was made to teach and demonstrate to teachers, in a classroom situation, innovative techniques for working with youngsters in the present day Urban School. Varied and sequential activities were planned.

The Innovation Team sensed from the very inception of this project that to do the things noted above would demand much planning, preparation, contact, and use of a large staff. Thus, they planned in great detail, drew consultants from various fields, established contact with many educational agencies and sought the services of an evaluation team.



This is how the Department of Research and Evaluation became involved.

The Innovation Team was aware of the need for building in an evaluation scheme during the planning stages of the program. This makes for worth—while and relevant programming. More specifically, formulating a program of evaluation from the inception of a project provides a monitor—ing system whereby evaluation provides an input for regular and systematic feedback. As the Summer Reading Institute evolved, Innovation Team members and participants:

- 1. Helped plan the institute.
- 2. Participated in the selection process.
- 3. Met with evaluation team.
- 4. Designed the format for the three day human relations training.
- 5. Determined classroom organization.
- 6. Designed plans for working with the children in groups or individually.
- 7. Held staff meetings to plan and iron out obstacles that might have created problems.
- Scheduled feed back conferences of group participants in order that everyone could benefit from the experiences of another group.
- 9. Made a concentrated effort to help all participants develop an awareness of themselves and to focus on their roles and actions and how they would affect a classroom of children desirous of learning relevant curriculum.
- 10. Provided a setting whereby participants would accept and respect the language of the Urban child.

A number of observations were made by members of the evaluation team as to what actually took place during the Institute. The Institute:

- 1. Involved a specific number of teachers for the purpose of training and retraining to work with urban youngsters.
- Used mass media for developing learning situations.
- 3. Used children as experimentors and demonstrators.
- 4. Taught children to use logic and reasoning.



- 5. Increased teachers awareness of the need to be honest with themselves and above all to be honest with children.
- 6. Developed an awareness of the importance of being open and objective when dealing with children.

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- 7. Suggested that teachers lead children into making responsible decisions for themselves.
- 8. Provided new and varied materials for children with special needs.
- 9. Taught teachers to reassess a meaning for "Reading" before attempting to teach it.
- 10. Suggested that teachers reevaluate the concept of readiness.
- 11. Led teachers to establishing expectations for themselves and leading children into establishing individual and group expectations for the concerned body. (In this instance the classroom)
- 12. Provided means of assessing ways of determining specific skills children have and how to help each child develop those the teacher feels he needs.
- 13. Helped teachers become concerned with "attitudes".
- 14. Emphasized that teachers should be aware of the many problems involved in how they set up classrooms for Individualized Instruction.
- 15. Pointed out that teachers should make use of records, pictures, comic strips, etc., on a daily basis.
- 16. Helped teachers recognize the importance of creating a good atmosphere for learning.
- 17. Established importance of teachers remembering that they are facilitators of learning.
- 18. Tried to show the merits of teachers focusing attention on the child and away from the teacher.

When visiting classrooms during the Fall of 1969, the above observations will serve as guidelines for evaluating objectives of the institute.

In summary, it is felt that many learnings did take place and that the majority of the participants will put their new learnings to work once they have established their own classrooms. The Innovation Team



will be available to lend support to the teachers and the Evaluation

Team will be close by to offer constructive suggestions for implementing the objectives.

## Suggested Future Activities

For the Innovation Team, the Summer Institute provided the testing ground for a new level of their own development. As seen by the team from the Department of Evaluation and Research, the organization and administration of the Summer Reading Institute showed continued growth by the Innovation Team. The Institute was well planned and carefully and sequentially conducted from its initial development through the completion of the summer session.

Suggestions are made at this point to guide future activities similar to already existing philosophies of the Innovation Team.

The Innovation Team should:

- Maintain personal contact with members of their summer groups by:
  - a. Visiting teachers in their classrooms.
  - b. Helping teachers use new materials.
  - c. Setting up classrooms.
  - d. Helping teachers explain the program to school principals, supervisory personnel, other interested teachers, and parents.
  - e. Making themselves available to teachers who may have questions.
  - f. Providing reassurance to teachers who do not get their programs off the ground from the very beginning.
  - f. Helping teachers organize classrooms wherein individualized learning can take place.
- 2. Demonstrate use of new techniques, materials, etc.
- 3. Continue to conduct workshops so that all teachers involved can benefit from each other.



- 4. Conduct informal get togethers in order that teachers can exchange "findings" on an informal basis.
- 5. Use a team approach to help teachers who may have difficulty conducting his/her program.

It is recommended that the Innovation Team members keep a record of the number of times they enter a teacher's classroom for the purpose of providing help, and, that they make a note of the kind of help provided. The Evaluation Team needs this kind of information in the conducting of its evaluation.

A final list of recommendations is made in the form of what the Innovation Team and the Evaluation Team should look for when visiting the various teachers' classrooms. These grew out of developments of the Summer Institute. Teachers who participated in the Summer Institute will be looked at in terms of the items listed below, such as:

- 1. Organization of the classroom.
- 2. Activity oriented classroom centers as opposed to colorful irrelevant centers.
- 3. Use of centers by teachers and children.
- 4. Use of reciprocal learning; using strong children to help weaker children.
- 5. Making use of a variety of materials when presenting concepts for reading.
- 6. Teachers working as a resource person and encouraging children to take the lead.
- 7. The physical make up of the classroom.
- 8. Teacher's willingness to accept children's own views, view points and anecdotes.
- 9. Teacher's tolerance for divergent thinking.
- 10. Teacher talking less, children more.
- 11. Teacher's establishment of respect for and from children.
- 12. Teacher's means of helping Urban Children improve their self-image.



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- 13. Amount of individual attention given to chidren.
- 14. Teacher's means of helping children understand that "Reading is infinite".
- 15. Classroom routine.
- 16. Teacher's handling of unexpected activities in the classroom.
- 17. Questioning technique employed by the teacher. (Is the teacher teaching children to ask questions for the purpose of problem solving?)
- 18. Use of pictures taken for story development.
- 19. Frequency of allowing children to take pictures.
- 20. Use of cartoons for developing child's story.
- 21. Evidence of child-centered bulletin boards.
- 22. Use of newspaper articles for reading.
- 23. Centers
  - a. Who set them up?
  - b. Who uses them?
  - c. What's in the center?
  - d. Are there any living things, etc.?
- 24. Observing children's writings, stories, poems, books, etc., at various points.
- 25. Use of manipulative, colorful materials.
- 26. Use of human and neuter resources.
- 27. Evidence of all kinds of work on display rather than our best work or all good papers or all perfect papers.
- 28. Looking for freedom of movement.
- 29. Noting availability and use of hardware.
- 30. Noting rapport between teacher and pupil.
- 31. Observing teacher's ability to work with the child who is seemingly not interested.
- 32. Degree of discipline problems.



These then will be some of the concepts that one might look at when visiting a classroom. No attempt will be made to evaluate any one of these items upon the first visit made. After subsequent visits, a formal checklist will be utilized and a written evaluation will be recorded. In-depth interviews will also be conducted for the purpose of making some assessment of how well participants are putting to use that which they learned in the Summer '69 Institute.

Teachers will be visited at the following schools: Bancroft, Bundy, Cleveland, H. D. Cooke, Garrison, Grimke, Harrison, Meyer, Monroe, Morse, Parkview, and Raymond on an unannounced basis. Principals and teachers have been notified of such visits by The Evaluation Team. See Appendices three and four.

As a result of the findings made by the Evaluation Team, one recommendation for the school system is that the teaching personnel and its supportive staff be involved in planning the entire program for the academic school year. This could be done in a campus setting one or two weeks before the opening of school.

#### Appendix I

Name	οf	Partici	pant	
			[·	

DEPARTMENT OF EVALUATION AND RESEARCH DIVISION OF PLANNING, INNOVATION, AND RESEARCH JULY, 1969

An Opinionnaire To The Participants of the Summer Reading Institute Raymond School

The Department of Research and Evaluation has been working with members of the Innovation Team. We are interested in getting your opinions and reactions relative to the Institute. It would also be helpful to have some background information, so will you please respond to the following: (We assure you that this information will be treated confidentially. Your name will not appear on any of the released reports.)

Please check the blanks which apply. 1. \_\_\_\_\_ Teacher \_\_\_\_ T.A.P. Aide Innovation Team Member \_\_\_\_\_ Parent \_\_\_\_ Other 2. Sex: \_\_\_\_ Male \_\_\_\_ Female 3. Age: \_\_\_\_\_ Under Twenty 20-25 25-30 Over 30 4. Number of years of school related work experience: None Approximately one year more than 1 year but less than three \_\_\_\_\_ 3 to 5 years \_\_\_\_\_ 5 to 10 years \_\_\_\_ more than ten years 4 (b). How many years of this work experience has been teaching? None \_\_\_\_ approximately one year \_\_\_\_ more than one but less than 3 years \_\_\_\_ 5 to 10 years \_\_\_\_ more than ten years 5. What grade did you work with last school year? 4th 5th 6th combination of grades other 6. What grade would you prefer working with? 4th 5th 6th combination of grades other



7.	How ma	any years	have you work	ed in summer sc	hool?	
		one _	two	three	four	five
		_ more tha	in five			
8.	How ma	any years	have you atte	nded a Summer I	nstitute other	than formal
	cours	e work?				
		_ none _	one	two	three	more than three
				ion of the Inno		
			Yes	No	·	
	(c) (	Check the	sponsors of t	he Institutes ye	o <b>u ha</b> ve attende	d
	_	D.	C. School spo	nsored		
	_	Uni	versity spons	ored		•
	_	Oth	er agencies			÷.
9.	How ma	ny worksh	ops did you a	tend during the	e last school y	ear?
		_ none _	one	'iwo	three	more than three
	(b) P	lease lis	t the content	areas covered b	y the Institut	es which
	У	ou have a	ttended.			,
	_					
		•				
10.	Do you	think th	at these works	shops were of as	sistance to yo	u in <b>doi</b> ng
	your s	chool rel	ated job?			
		very val	uable	valuable	little valual	ole
		no value	at all			
11.	In you	r opinion	when would be	the best time	for school pers	sonnel to
	attend	workshops	s?			
	alpha tao - ta-yar-mata-	Beginning	; of school yo	ear Seme	ster break	
		Closing o	······································	Summer	Other	



	Weekda	ays 8:30 - 3:00	
	Weekda	ys Half day	
	Weekda	nys 3:30 - 5:00	
	Weekda	nys 7:30 - 9:30	
	Saturo	lays Half day	
	Satur	lays All day	
Would	l you be will:	ng to attend a wo	orkshop during the school year
with	out pay?		
		Yes	No
If no.	indicate the	amount of pay ac	cceptable
		•	a student-parent/teacher aide?
now ii	any years nav	e you served as a	a student-parent/teacher aide:
	None	One Two	Three more than three
was _			
was _			
What of th	do you see as	the greatest obs	stacle in carrying out the objectivegin to work in the classroom in
What of th	do you see as	the greatest obs	stacle in carrying out the objective
What of th	do you see as	the greatest obs	stacle in carrying out the objectivegin to work in the classroom in
What of th	do you see as	the greatest obs	stacle in carrying out the objectivegin to work in the classroom in
What of the Septe	do you see as e seminar whe mber?	the greatest obs	stacle in carrying out the objective in the classroom in
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What of the Septe	do you see as e seminar whe mber?	the greatest obs	stacle in carrying out the objective in the classroom in
What of the Septe	do you see as e seminar whe mber?	the greatest obs	stacle in carrying out the objective in the classroom in



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	P1e	ease respond to the statements by	y using,	Strongly	Agree (SA)	), Agree (A),
Disa	agre	e (D), Strongly Disagree (SD).				
1.	My 1	reason for becoming involved in	school-re	lated wor	k is becau	ıse:
	a.	of an interest in children	SA	A	D	SD
	ъ.	of financial benefits	SA	A	D	SD
	c.	of many avenues of employment	SA	A	D	SD
	d.	of much academic freedom	SA	A	D	SD
	e.	it makes for democratic living	SA	A	D	SD
	f.	it is a way to contribute to society	SA	A	D	SD
2.	In	the District of Columbia teacher	s are:		,	
	۵.	highly regarded by parents	SA	A	D	SD
	ъ.	not regarded as professionals in the community	SA	A	<u> </u>	SD
	c.	highly regarded by students	SA	A	D	SD
	d.	highly regarded by the community	SA	A	D	SD
	e.	highly regarded among them- selves	SA	A	D	SD
3.	The	effectiveness of teaching in th	e Distri	et of Colu	ımbia shou	ld be measured
	by:			•		
	a.	children's achievement	SA	A	D	SD
	ъ.	children's acceptance without questioning the teacher	SA	A	D	SD
	c.	changes in the attitudes of children	SA	A	D	SD
	d.	children's interaction with others	SA	A	D	SD
	<b>e</b>	children's ability to adjust to new situations	SA	A .	D	sd
	f.	all children making high marks	36 sa	Λ.	D	SD

4.	The success of any educational pr depends upon:	gram designed for	inner ci	ty youngs	ters
	<ul> <li>a. provision of material goods to students</li> </ul>	SA	_ A	D	SD
	b. the cooperative efforts of sc personnel and community worke		_ A	D	SD
	c. use of paraprofessionals	SA	_ A	D	SD
	d. relevant curriculum	SA	_ A	D	SD
	e. strongly structured classroom setting	SA	_ A	D	SD
5.	Many people feel that for a number teachers in the District of Columb		should b	e more mal	le
	<ul> <li>a. inner city children relate faster to males</li> </ul>	SA	_ A	D	SD
	b. there is an absence of a strong male image in many homes	SA	_ ^	D	SD
	c. male teachers tend to be strong disciplinarians	ger SA	_ A	D	SD
	d. male teachers are more sincer committed to the teaching profession	1y SA	_	D	SD
	e. male teachers are better teacher in inner city classrooms	ers SA	_ A	D	SD
6.	The achievement scores of inner-c	ty youngsters shoul	ld be co	mpared wit	h:
	a. own peers	SA	_ A	D	SD
	b. local community	SA	_ ^	D	SD
	c. urban cities	SA	_ ^	D	SD
	d. national norms	SA	_ ^	_ D	SD
7.	Existing standardized achievement	tests should be:			
	a. used	SA	_ ^	D	SD
	b. eliminated	SA	_ ^	D	SD
	c. modified	SA	_ ^	D	sd
	d. entirely changed	<b>37</b> SA	_ A	o	SD

8.	It i	is my feeling that inner city erally achieve:	childre	en ir	the	District	of	Co1umb	oia
	a.	faster than children from better environments		SA _	<del></del>	A	D.		SD
	b.	slower than children from other environments		SA _	<del></del>	A	D.		SD
	c.	as well as children from other environments		SA _		A	D.		SD
9.	Tea	ching techniques with inner ci	ty chil	dre	sho	uld be:			
	a.	life like		SA _		A	D.		SD
	ъ.	flexible		SA _		A	D.		SD
	c.	highly structured		SA _		A	D.		SD
	đ.	range from simple to difficul	t	SA _	<del> </del>	A	D.		SD
10.	I f	eel that the classroom teacher	should	l be	:				
	a.	an authority figure		_ SA		A	D.		SD
	ь.	a resource person		_ SA		A	D.		SD
	c.	a substitute parent		SA		A	D.		SD
	d.	a moderator rather than a giver of information		_ SA		_	D,		SD

Part III.

Before attending the Reading Incentive Seminar, you must have had some ideas as to what the seminar would be like. You probably asked, how will this seminar help me in working with children. Listed below are a number of statements regarding possible expectations by participants. Therefore, we are asking that you rate the following statements using very well, well, not well, or not at all. The Seminar will:

1.	Help me identify children's needs.
	very well well not well not at all
2.	Give clues for understanding children's needs.
	very well well not well not at all
3.	Provide possible solutions to meet children's needs.
	very well well not well not at all
4.	Develop ways of motivating children.
	very well well not well not at all
5.	Provide varied and innovative gimmicks for motivating inner-city children.
	very well well not well not at all
6.	Provide innovative teaching techniques in reading and other content areas.
	very well well not well not at all
7.	Give training in the use of devices used to measure academic growth of children.
	very well well not well not at all
8.	Provide help in assessing attitudes of teachers, students, school personnel and parents.
	very well well not well not at all
9.	Provide training that will lead to a change in attitudes.
	very well well not well not at all
10.	Make all participants aware of the need for self-evaluation.
	very well well not well not at all
11.	Promote better working relationships for entire school staff.
	very well not well not at all
12.	Improve working relationships with parents and other community agencies.
	vers well not well not at all 3

13.	Make school personnel aware of varied school and community resources.
	very well not well not at all
14.	Promote a sharing of ideas, techniques, and physical resources.
	very well well not well not at all
15.	Identify varied audio-visual equipment.
	very well not well not at all
16.	Develop skills in the use of new audio-visual equipment.
	very well well not well not at all
17.	Instruct use of classroom centers as a laboratory of learning rather than a beautifying fixture in the classroom.
	very well not well not at all
18.	Instruct in the development of reasonable behavioral objectives.
	very well not well not at all
19.	Teach use of behavioral objectives in making long and short-range plans,
	very well well not well not at all
20.	Serve as a motivator for the regular school year program.
	very well not well not at all
	40
	<b>40</b>
lic	

## Appendix 2

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Nat	no:
	STUDENT CHECKLIST
P1 e	ease check the blank which applies.
1.	Sex:BoyGirl
2.	Grade Completed: 4th 5th 6th Other
3.	Age: 910 11 12 13 Other
4.	School you went to last year
5.	School you will go to next year
6.	What grade will you be in next year?
7.	Have you gone to summer school before? Yes No
8.	llow many summers have you gone to school? None One Two
	Three More than three.
9.	Did you enjoy summer school last summer? Lot Somewhat
	Not at all.
9a.	Do you think you will enjoy summer school this summer? Lot
	Somewhat Not at all.
10.	How did you like your teacher last summer? Lot Somewhat
	Not at all.
10a.	Do you think you will enjoy your teacher this summer? Lot
	Somethat Not at all.
11.	Is your teacher a man or woman? Man Woman
12.	What do you like best about summer?
	Geing swimming
	Staying at home
	Going to sumber school
	Taking a vacation with your parents
	Other
13	Which of the following in your tayonite subject?



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16. Do you think children should go to summer school?Yes No 17. Did your mother and father want you to go to summer school?Yes 18. How many brothers and sisters do you have going to summer school this summer? None One Two Three More Than thre 19. Which teacher would you prefer having? A young lady An older lady An older ran 20. I am going to summer school because: I like school I want to learn more I like school I want to learn more I have nothing else to Ny parents wanted me to attend Other 21. What did you do last week?		Reading Math Language Arts Science
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21. What did you do last week?		I want to learn more I have nothing else to do
		My parents wanted me to attend. Other
	21.	What did you do last week?
smaler?	22.	Would you have liked summer school to have started earlier in the summer?

Deportment of Evaluation and Essearch Division of Planning, Innovation and Research July, 1909



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## Appendix 3

# PUBLIC SCHOOLS OF THE DISTRICT OF COLUMBIA DIVISION OF PLANNING, INNOVATION AND RESEARCH PRESIDENTIAL DUILDING 415 - 12TH STREET, N. W. WASHINGTON, D. C. 20004

September 19, 1969

Memorandum to:

From:

Dr. Mildred P. Cooper

Acting Assistant Superintendent

Subject:

Summer Institute - Raymond School

The Innovation Team of the Model School Divison sponsored an Institute for teachers of the Model Schools - July 7, 1969 - , August 1, 1969. The Department of Evaluation and Research was asked to evaluate the institute and the follow-up work of the institute.

As a part of the plan approved by the Innovation Team for an evaluation, a member of the team of evaluators from the Department of Eva nation and Research will be visiting classrooms of participants in your building at some unannounced date early this fall. It will be one of the persons who worked with the team this past summer; namely, Robert Humbles, Jr. and/or George R. Taylor.

Should you have a question, please call me within a week. My number is 347-6383. If I do not hear from you, I will assume that we have your approval.

The participating teachers were:

Thank you for your cooperation.

mc/jr.



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## Appendix 4

# PUBLIC SCHOOLS OF THE DISTRICT OF COLUMBIA DIVISION OF PLANNING. INNOVATIO:: AND RESEARCH PRESIDENTIAL BUILDING 418 - 12TH STREET, N. W. WASHINGTON, D. C. 20004

September 19, 1969

Memorandum to:

From:

Dr. Mildred P. Cooper

Acting Assistant Superintendent

Subject:

Summer Institute - Raymond School

As planned with the Innovation Team a member of the team of evaluators from the Department of Research and Evaluation will be visiting your classroom at some unannounced date early this fall. It will be one of the persons you worked with this past summer; namely, Robert Humbles, Jr. or George R. Taylor.

Should you have a question, please call me within a week. My number is 347-6383. If I do not hear from you, I will assume that we have your approval.

MPC/onj